

Some questions

- How to interpret results I'm a little more familiar with LISREL, but with many of these approaches there are multiple indicators of the quality of the solution (i.e., fit indices in LISREL, etc.) which makes it difficult to know which ones to report? Also, when do I have a "good" solution?
- What do I look for when I am reviewing a paper that uses these techniques? What things should be reported, how might I evaluate what is reported.

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Agenda

- 1. List conditions that may suggest using PLS.
- 2. See where PLS stands in relation to other multivariate techniques.
- 3. Demonstrate the PLS-Graph software package for interactive PLS analyses.
- 4. Gain some understanding of causal diagrams and go over the LISREL approach.
- 5. Go over the PLS algorithm implications for sample size, data distributions & epistemological relationships between measures and concepts.
- 6. Cover notions of **formative** and **reflective** measures.
- 7. See how PLS and LISREL compare and compliment one another.
- 8. Cover statistical re-sampling techniques for significance testing.
- 9. Look at second order factors, interaction effects, and multi-group comparisons.
- 10. Recap of the issues and conditions for using PLS. Copyright 2002 by Wynne W. Chin. All rights reserved.

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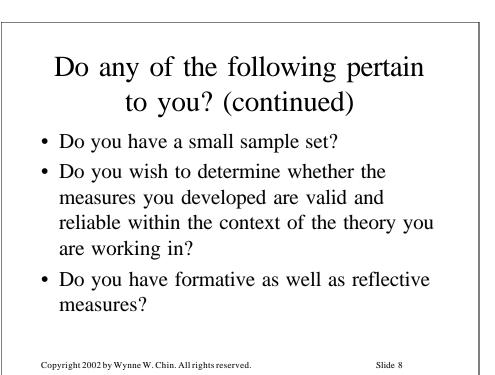
Do any of the following pertain to you?

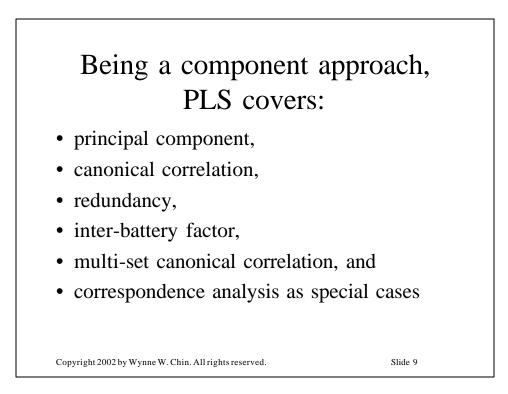
- Do you work with theoretical models that involve latent constructs?
- Do you have multicollinearity problems with variables that tap into the same issues?

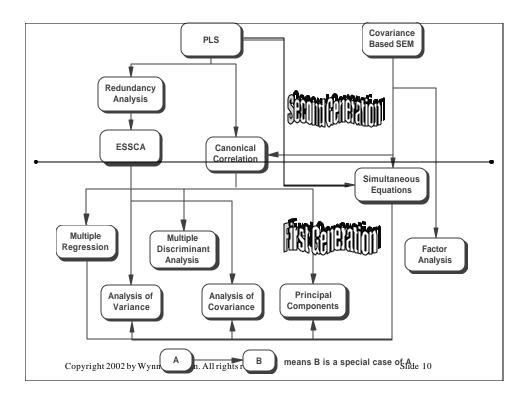
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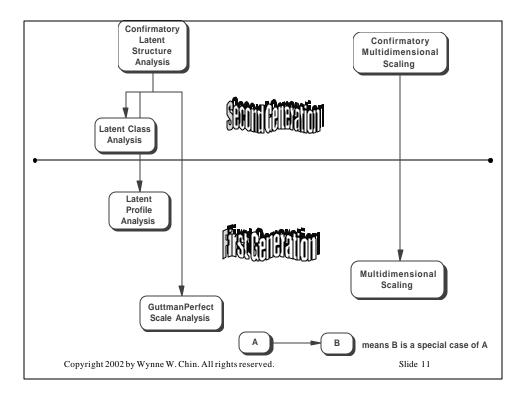
- Do you want to account for measurement error?
- Do you have non-normal data?

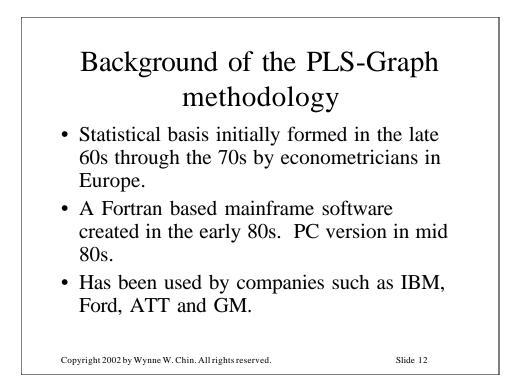
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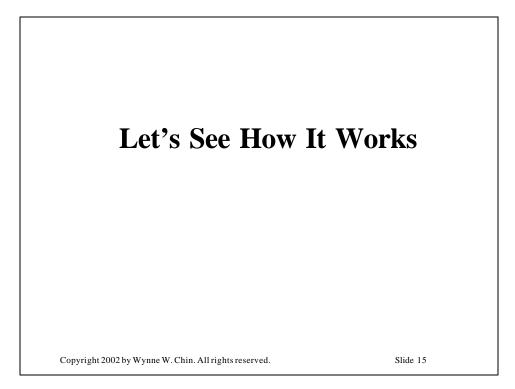
Background of the PLS-Graph methodology (continued)

 The PLS-Graph software has been under development for the past 9 years. Academic beta testers include Queens University, Western Ontario, UBC, MIT,UCF, AGSM, U of Michigan, U of Illinois, Florida State, National University of Singapore, NTU, Ohio State, Wharton, UCLA, Georgia State, the University of Houston, and City U of Hong Kong.

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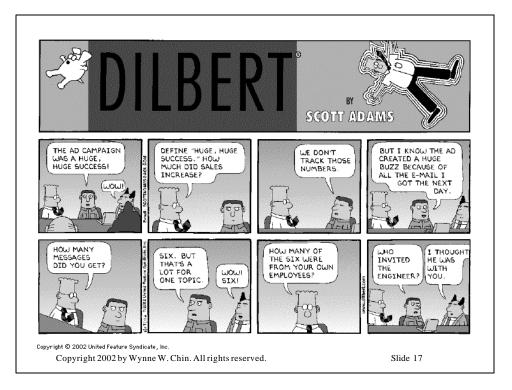




Constructs	Source	Original Definition
Perceived Usefulness	Davis (1989)	The degree to which a person believes
		that using a particular system would enhance his or her job performance.
Perceived Ease of Use	Davis (1989)	The degree to which a person believes that using a particular system would be free of effort.
Compatibility	Moore and Benbasat (1991)	The degree to which an innovation is perceived as being consistent with the existing values, needs, and past experiences of potential adopters.
Voluntariness	Moore and Benbasat (1991)	The degree to which use of the innovation is perceived as being voluntary, or of free will.
Result Demonstrability	Moore and Benbasat (1991)	The degree to which the results of an innovation are communicable to others.
Adoption intention	authors	A measure of the strength of one's intention to perform a behavior (e.g., use voice mail).

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	INTENTION	
VINT1	I presently intend to use v regularly:	Voice Mail
VINT2	My actual intention to use regularly is:	e Voice Mail
VINT3	Once again, to what exter intend to use Voice Mail	• •
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VOLUNTARINESS

VVLT1	My superiors expect (would expec use Voice Mail.	t) me to
VVLT2	My use of Voice Mail is (would be voluntary (as opposed to required superiors or job description).	·
VVLT3	My boss does not require (would r require) me to use Voice Mail.	not
VVLT4	Although it might be helpful, usin Mail is certainly not (would not be compulsory in my job.	0
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COMPATIBILITY			
VCPT1	Using Voice Mail is (would be) compatible with all aspects of my work.		
VCPT2	Using Voice Mail is (would be) completely compatible with my current situation.		
VCPT3	I think that using Voice Mail fits (would fit) well with the way I like to work.		
VCPT4	Using Voice Mail fits (would fit) into my work style.		
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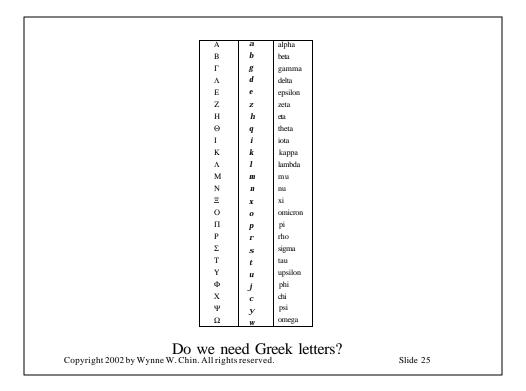
PERCEIVED USEFULNESS

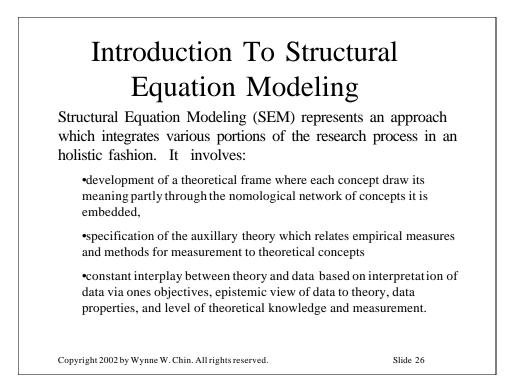
VRA1	Using Voice Mail in my job en enable) me to accomplish tasks	,	
VRA2	Using Voice Mail improves (w my job performance.	ould imporve)	
EASE OF USE			
VEOU1	Learning to operate Voice Mail easy for me.	is (would be)	
VEOU2	I find (would find) it easy to get to do what I want it to do.	et Voice Mail	
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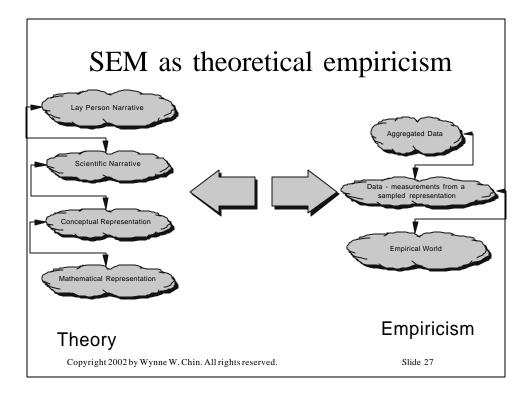
RESULT DEMONSTRABILITY			
VRD1	I would have no difficulty telling others about the results of using Voice Mail.		
VRD2	I believe I could communicate to others the consequences of using Voice Mail.		
VRD3	The results of using Voice Mail are apparent to me.		
VRD4	I would have difficulty explaining why using Voice Mail may or may not be beneficial.		
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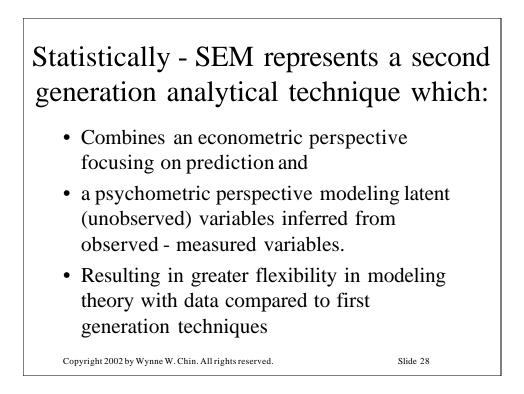
ATTITUDE		
All things considered, my using Voice Mail is (would be):		
pleasant	unpleasant	
good	bad	
likable	dislikable	
harmful	beneficial	
wise	foolish	
negative	positive	
valuable	worthless	
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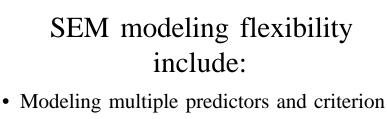








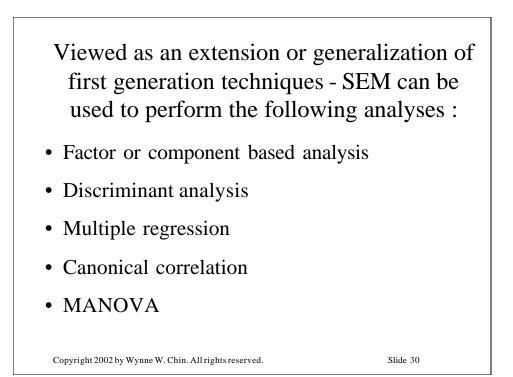




- variables
- Construct latent (unobservable) variables
- Model errors in measurement for observed variables due to noise and other unique factors
- Confirmatory analysis Statistically test prior substantive/theoretical and measurement assumption against empirical data

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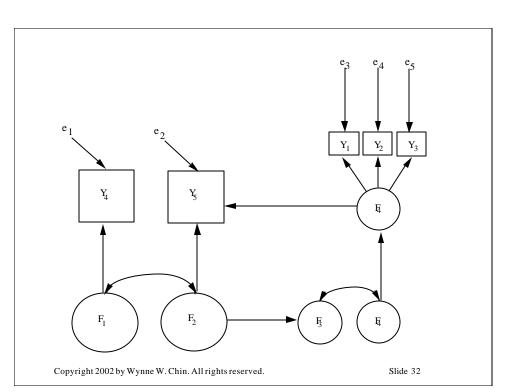


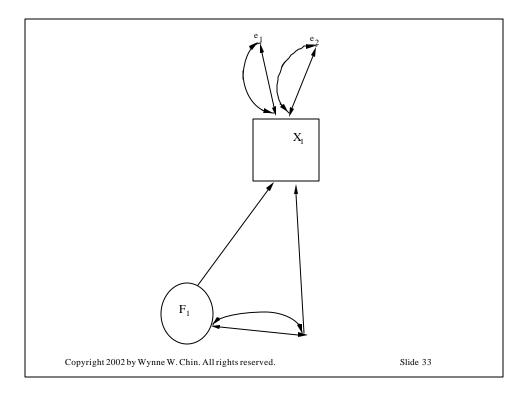
At this point, I'd like to:

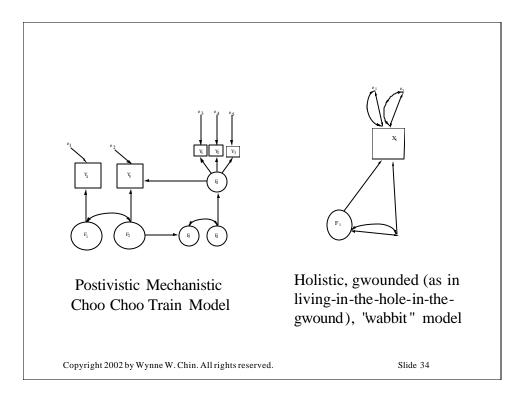
- Provide a non-technical introduction to the logic behind structural equation modeling (SEM) both covariance and partial least squares based
- Introduce the casual diagramming approach and concepts underlying it
- Contrast SEM to other methods (in particular multiple regression) and demonstrate why accounting for measurement error using SEM is very important

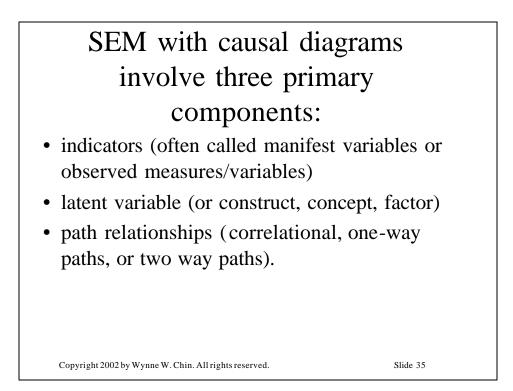
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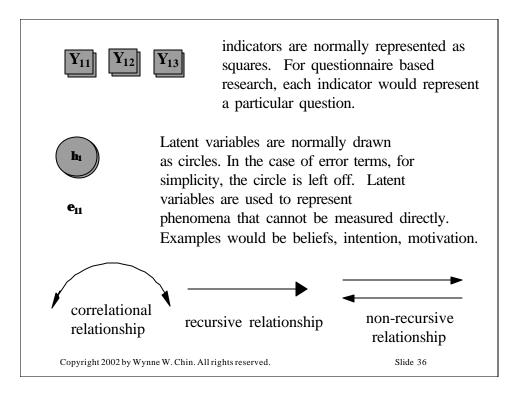
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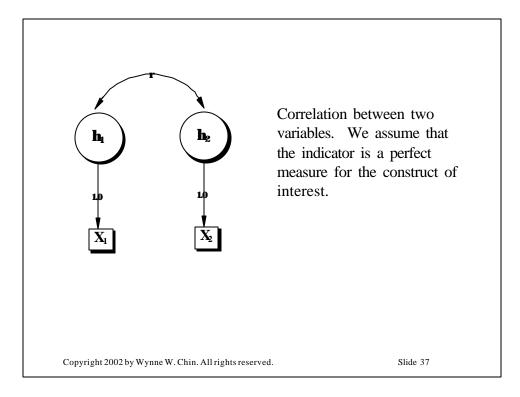


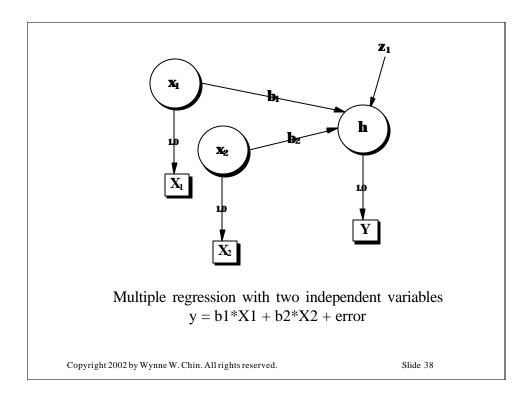


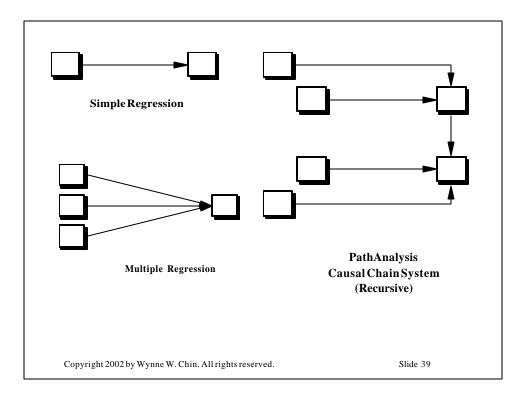


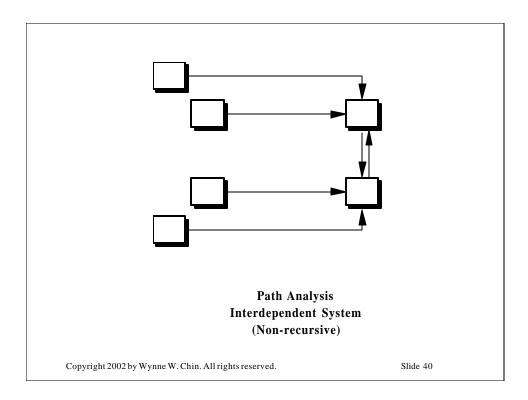


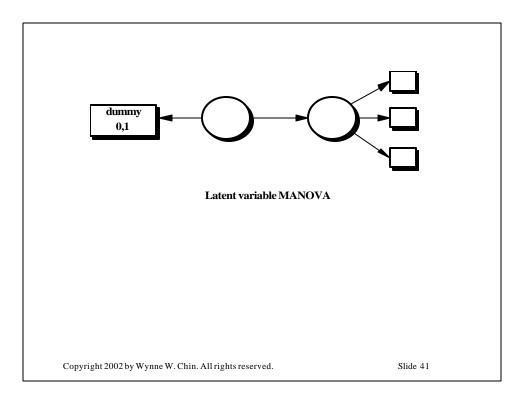


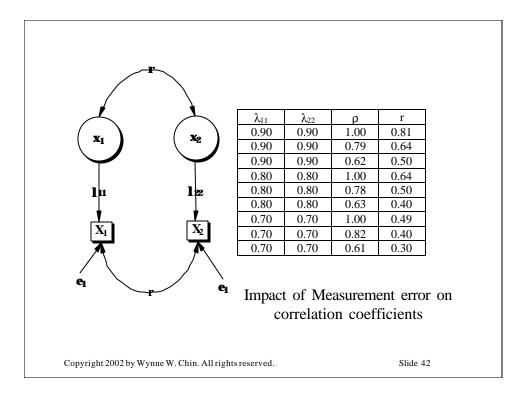


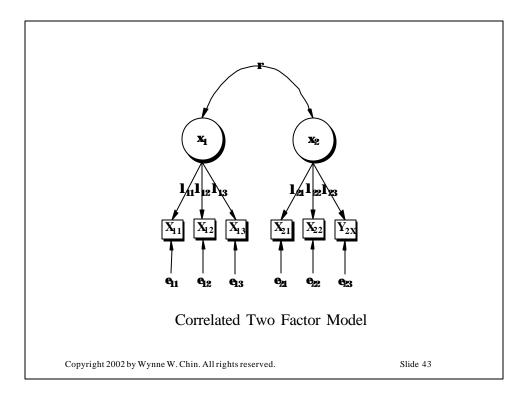


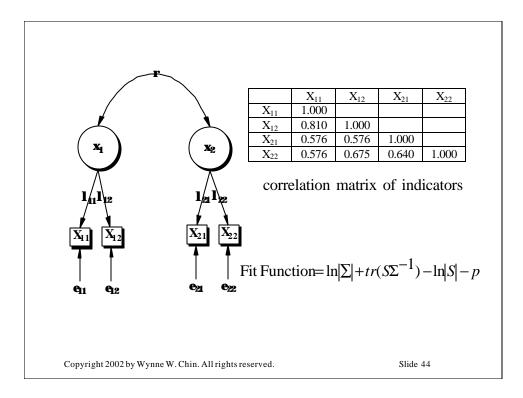


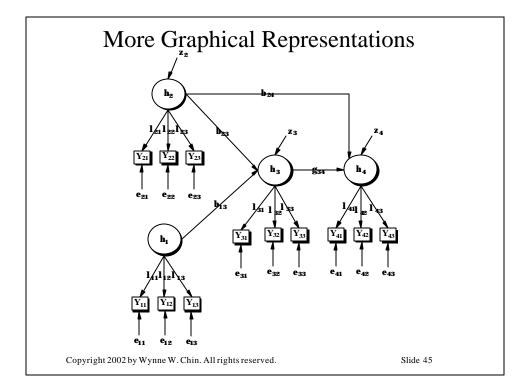


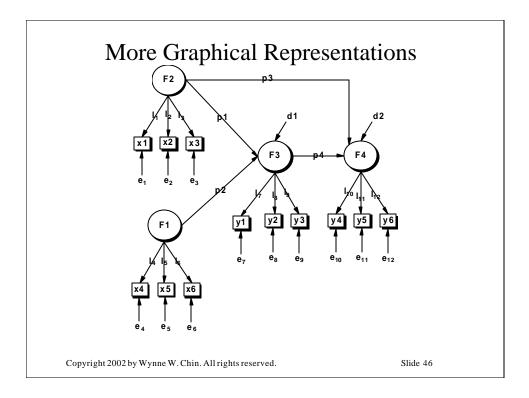


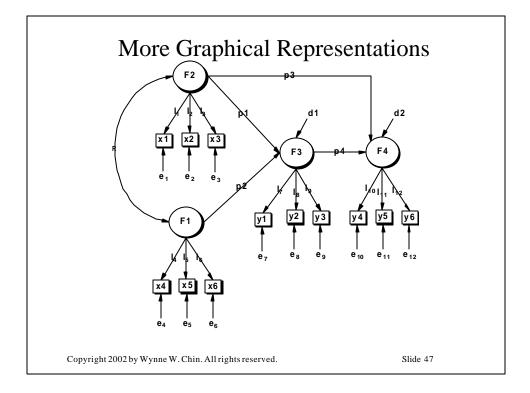


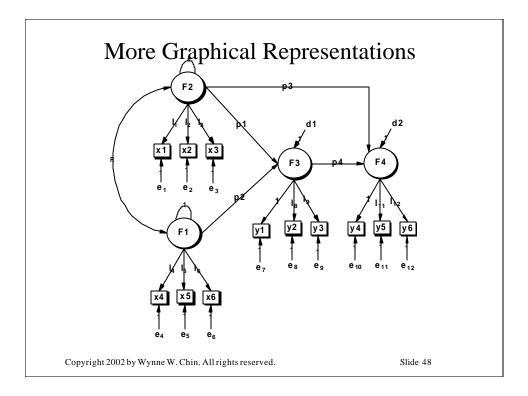


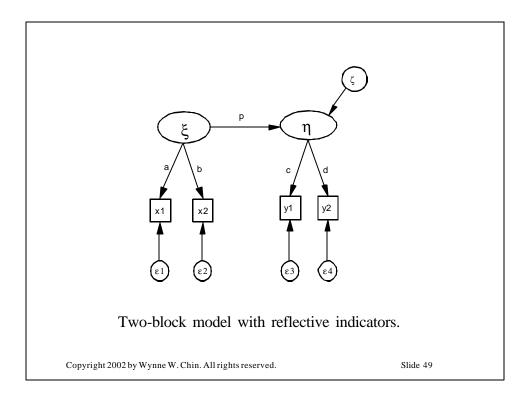


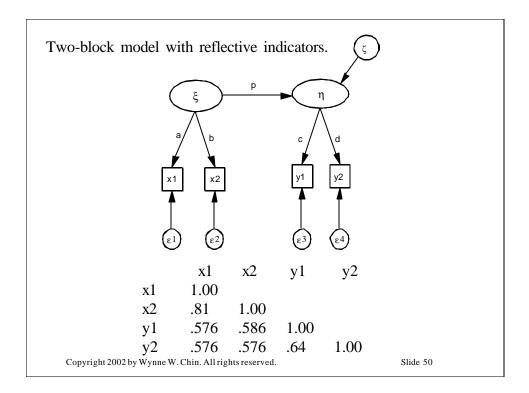


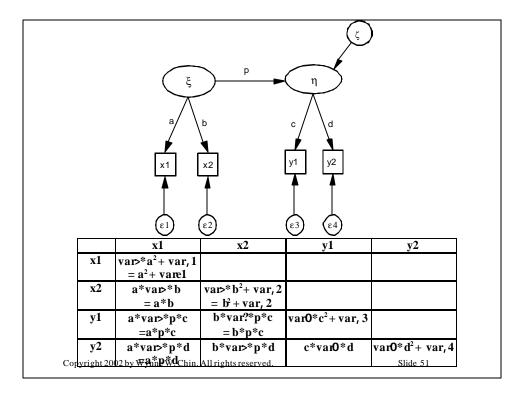


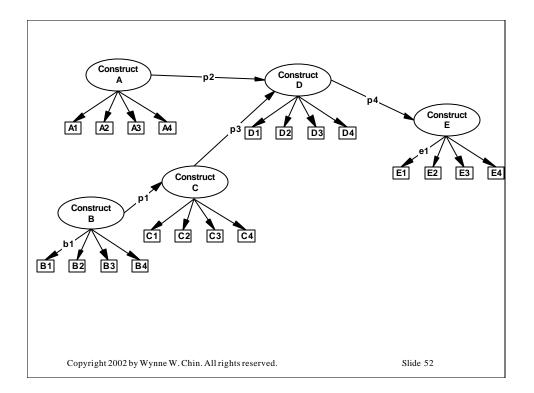


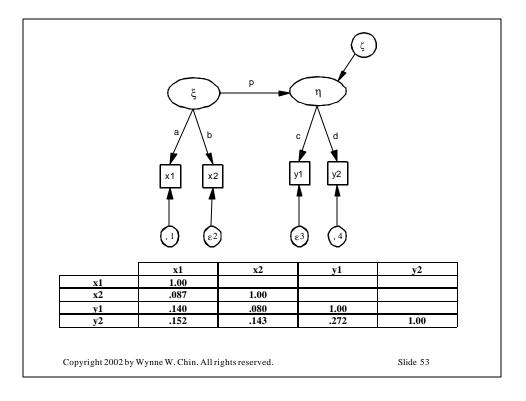


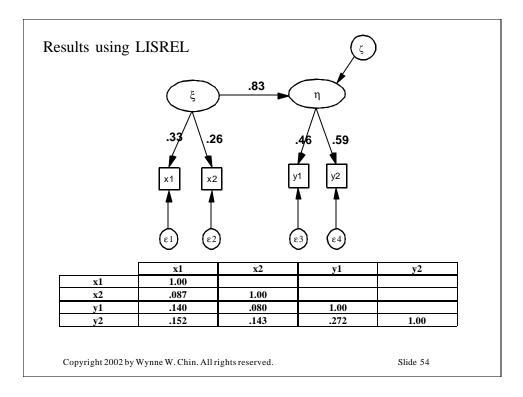


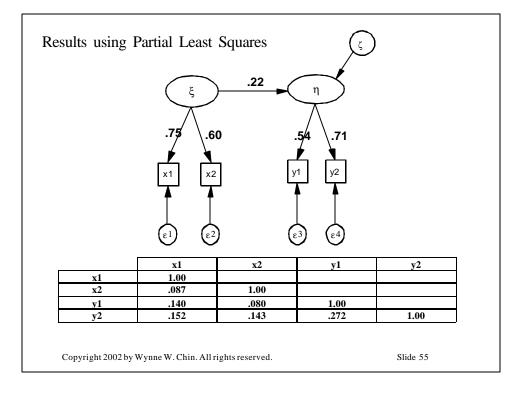


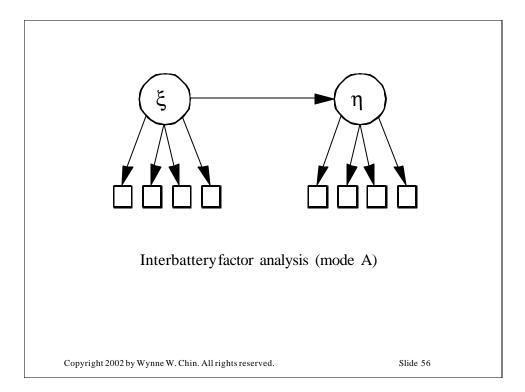


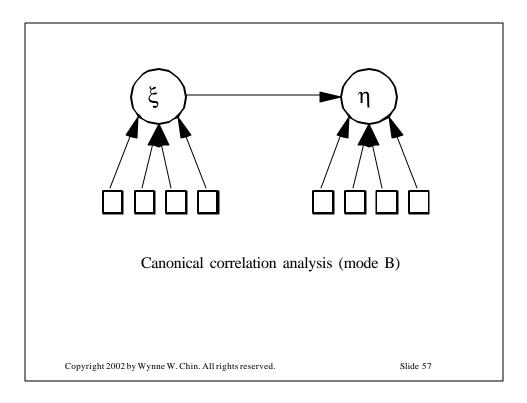


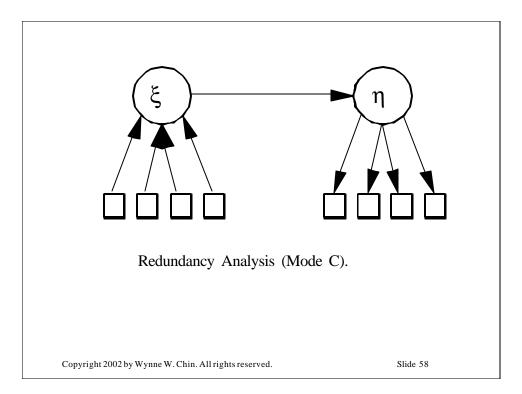


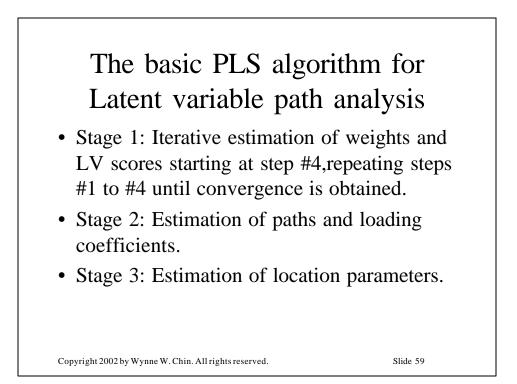












#1 Inner weights

$$sign cov(Y_{j}; Y_{i}) if Y_{i} and Y_{j} are adjacent$$

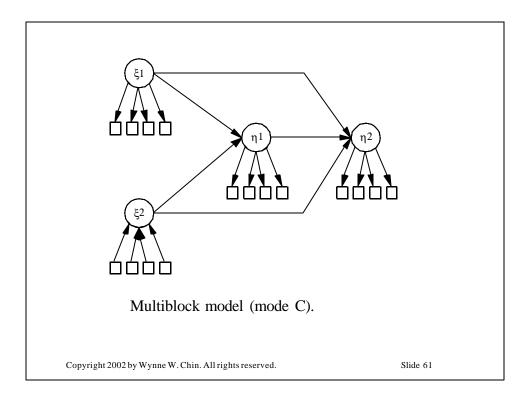
$$u_{ji} = 0 otherwise$$
#2 Inside approximation

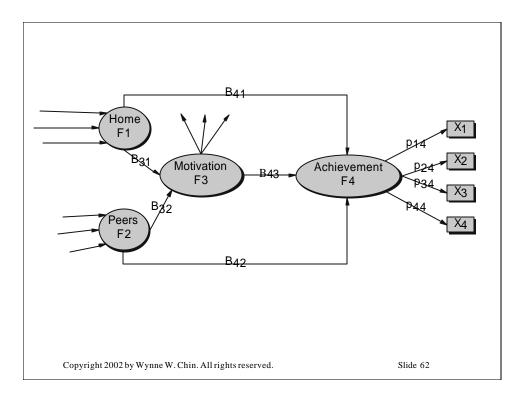
$$\widetilde{Y}_{j} = \sum_{i} u_{ji} Y_{i}$$
#3 Outer weights; solve for ω_{kj}

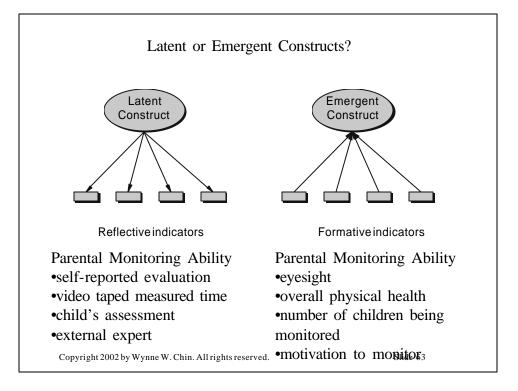
$$y_{kjn} = \widetilde{W}_{kj} \widetilde{Y}_{jn} + e_{kjn} \text{ in a Mode A block}$$

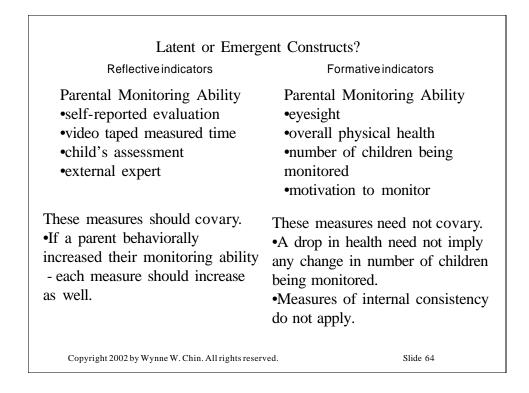
$$\widetilde{Y}_{jn} = \sum_{kj} \widetilde{W}_{kj} y_{kjn} + d_{jn} \text{ in a Mode B block}$$
#4 Outside approximation

$$Y_{jn} = f_{j} \sum_{kj} \widetilde{W}_{kj} y_{kjn}$$



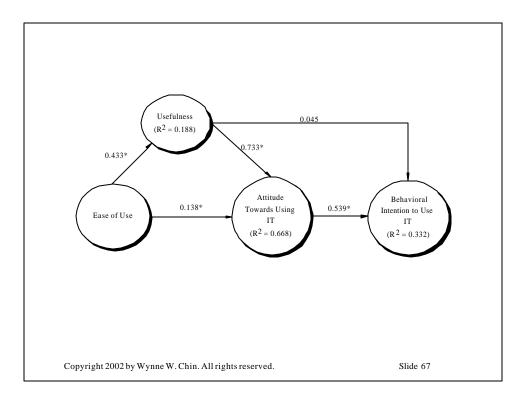


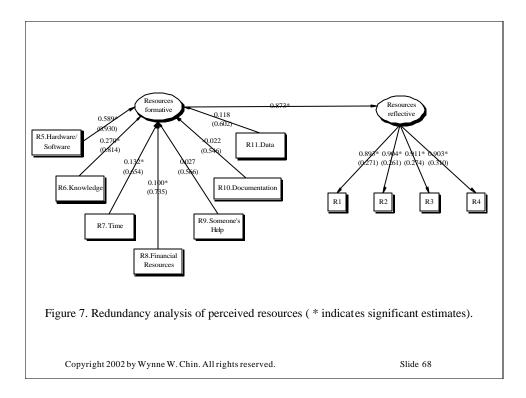


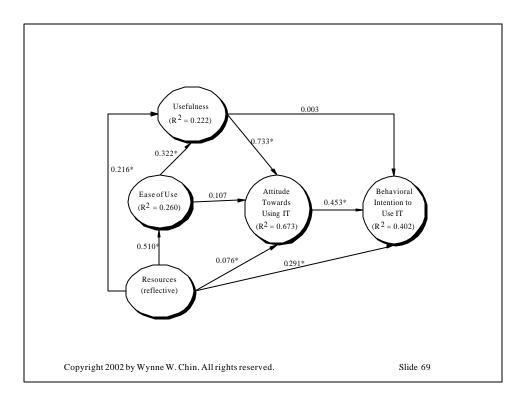


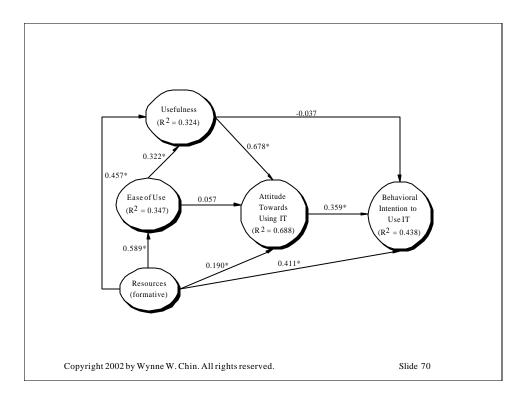
Stressful Change Events •Been sexually attacked •Family and parental stress •Accident and illness events •Family relocation events	Mother's Ability to Interact and Monitor a Child •Number of children in a family •Health of the Mother •Hours of Maternal Employment
Illness	
•Number of illnesses	
•Respiratory problems or illnes	ses
•Cardiovascular or circulatory p	problems

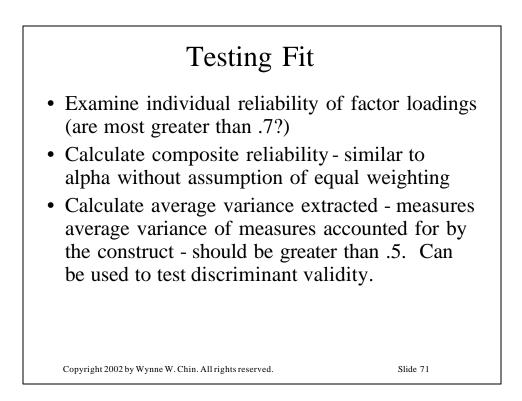
	Reflective Items	
R1.	I have the resources, opportunities and knowledge I would need t o use a database package in my job.	
R2.	There are no barriers to my using a database package in my job.	
R3.	I would be able to use a database package in my job if I wanted to.	
R4.	I have access to the resources I would need to use a database package in my job.	
	Formative Items	
R5.	I have access to the hardware and software I would need to use a database package in my job.	
R6.	I have the knowledge I would need to use a database package in myjob.	
R7.	I would be able to find the time I would need to use a database package in my job.	
R8.	Financial resources (e.g., to pay for computer time) are not ab arrier for me in using a database package in my job.	
R9.	If I needed someone's help in using a database package in my job, I could get it easily.	
R10.	I have the documentation (manuals, books etc.) I would need to u se a database package	
in	my job.	
R11.	I have access to the data (on customers, products, etc.) I would need to use a database package in my job.	
Fullyan	Table4. The Resource Instrument achored Likert scales were used. Responses to all items ranged from Extremely likely (7) to Extremely unlikely(1).	
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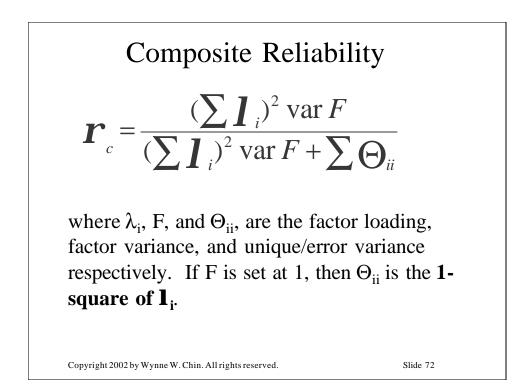












Average Variance Extracted

$$AVE = \frac{\sum I_{i}^{2} \operatorname{var} F}{\sum I_{i}^{2} \operatorname{var} F + \sum \Theta_{ii}}$$

where λ_i , F, and Θ_{ii} , are the factor loading, factor variance, and unique/error variance respectively. If F is set at 1, then Θ_{ii} is the 1-square of \mathbf{l}_i .

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	Useful	Ease of use	Resources	Attitude	Intention
Useful	0.91				
Ease of use	0.43	0.83			
Resources	0.38	0.51	0.82		
Attitude	0.81	0.46	0.41	0.97	
Intention	0.48	0.38	0.48	0.58	0.97

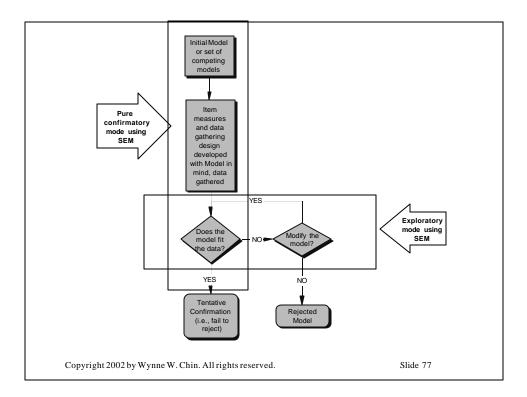
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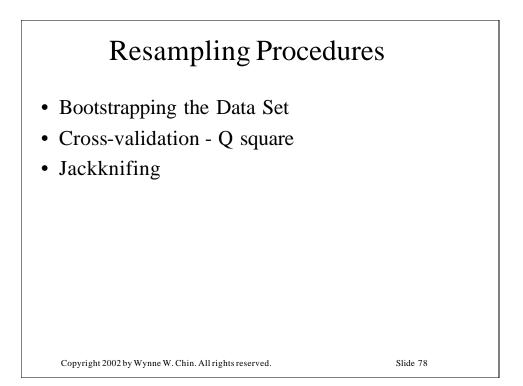
	USEFUL	EASEOF USE	RESOURCES	ATTITUDE	INTENTION
U1	0.95	0.40	0.37	0.78	0.48
U2	0.96	0.41	0.37	0.77	0.45
U3	0.95	0.38	0.35	0.75	0.48
U4	0.96	0.39	0.34	0.75	0.41
U5	0.95	0.43	0.35	0.78	0.45
U6	0.96	0.46	0.39	0.79	0.48
EOU1	0.35	0.86	0.53	0.42	0.35
EOU2	0.40	0.91	0.44	0.41	0.35
EOU3	0.40	0.94	0.46	0.40	0.36
EOU4	0.44	0.90	0.43	0.44	0.37
EOU5	0.44	0.92	0.50	0.46	0.36
EOU6	0.37	0.93	0.44	0.42	0.33
R1	0.42	0.51	0.90	0.41	0.42
R2	0.37	0.50	0.91	0.38	0.46
R3	0.31	0.46	0.91	0.35	0.41
R4	0.28	0.38	0.90	0.33	0.44
A1	0.80	0.47	0.39	0.98	0.54
A2	0.80	0.44	0.41	0.99	0.57
A3	0.78	0.45	0.41	0.98	0.58
I1	0.48	0.38	0.46	0.58	0.97
I2	0.47	0.37	0.48	0.56	0.99
13	0.47	0.37	0.48	0.56	0.99
	lings and Cross-Lo		easurement(Outer)		lide 75

Are the results presented confirmatory or exploratory?

- If initial exploratory analysis were performed on the same data set possible captilization of chance may occur.
- Need to provide cross-validation on a new sample.

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Multi-Group comparison

Ideally do permutation test.

Pragmatically, run bootstrap re-samplings for the various groups and treat the standard error estimates from each re-sampling in a parametric sense via *t*tests.

$$Path_{sample_{1}} - Path_{sample_{2}}$$

$$\left[\sqrt{\frac{(m-1)}{(m+n-2)}} * S.E._{sample_{1}}^{2} + \frac{(n-1)}{(m+n-2)} * S.E._{sample_{2}}^{2}\right] * \left[\sqrt{\frac{1}{m}} + \frac{1}{n}\right]$$

This would follow a t-distribution with m+n-2 degrees of freedom. (ref: http://disc-nt.cba.uh.edu/chin/plsfaq.htm)

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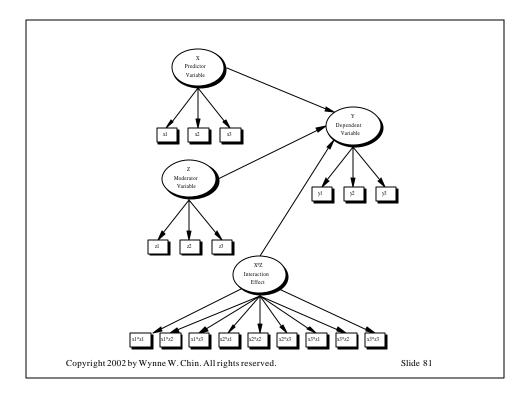
Interaction Effects with reflective indicators

Step 1: Standardize or center indicators for the main and moderating constructs.

Step 2: Create all pair-wise product indicators where each indicator from the main construct is multiplied with each indicator from the moderating construct.

Step 3: Use the new product indicators to reflect the interaction construct.

(Chin, Marcolin, & Newsted, 1996) Paper available at: http://disc-nt.cba.uh.edu/chin/icis96.pdf Copyright 2002 by Wynne W. Chin. All rights reserved.



	Resul	ts from	n Monte	e Carlo	Simul	ation	
		Indi	cators per	construct			1
Sample size	oneitem per construct	two per construct (4 for interaction)	fourper construct (16 for interaction)	six per construct (36 for interaction)	eightper construct (64 for interaction)	ten per construct (100for interaction)	twelve per construct (144for interaction)
20	0.1458 (0.2852)	0.1609 (0.3358)	0.2708 (0.3601)	0.1897 (0.4169)	0.1988 (0.4399)	0.2788 (0.3886)	0.3557 (0.3725)
50	0.1133 (0.1604)	0.1142 (0.2124)	0.2795 (0.1873)	0.2403 (0.2795)	0.3066 (0.2183)	0.3083 (0.2707)	0.3615 (0.1848)
100	0.1012 (0.0989)	0.1614 (0.1276)	0.2472 (0.1270)	0.2669 (0.1301)	0.3029 (0.0916)	0.3029 (0.0805)	0.3008 (0.1352)
150	0.0953 (0.0843)	0.1695 (0.0844)	0.2427 (0.0778)	0.2834 (0.0757)	0.2805 (0.0916)	0.3040 (0.0567)	0.2921 (0.0840)
200	0.0962 (0.0785)	0.1769 (0.0674)	0.2317 (0.0543)	0.2730 (0.0528)	0.2839 (0.0606)	0.2843 (0.0573)	0.3018 (0.0542)
500	0.0965 (0.0436)	0.1681 (0.0358)	0.2275 (0.0419)	0.2448 (0.0379)	0.2637 (0.0377)	0.2659 (0.0353)	0.2761 (0.0375)
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The Impact of Heterogeneous Loadings on the Interaction Estimate (PLS vs. Regression – sample size = 100)				
Factor Loading	PLSProduct	RegressionEstimates		
Patterns for 8 items -	IndicatorEstimates ^b	UsingAveraged		
pattern repeated for		Scores ^b		
both X and Z				
constructs ^a				
4 at .80	х*z> у 0.307	х*z> у 0.2562		
2 at .70	(0.0970)	(0.0831)		
2 at.60				
4 at .80	x*z>y 0.3043	x*z>y 0.2646		
4 at .70	(0.0957)	(0.0902)		
4 at .80	x*z>y 0.3052	x*z> y 0.2542		
4 at .60	(0.1004)	(0.0795)		
4 at .80	x*z> y 0.3068	x*z> y 0.2338		
2 at .60	(0.0969)	(0.0801)		
2 at .40				
6 at .80	x*z> y 0.3012	x*z>y 0.2461		
2 at .40	(0.1048)	(0.0886)		
4 at .70	x*z> y 0.2999	x*z> y 0.2324		
4 at.60	(0.1277)	(0.0806)		
4 at.70	x*z> y 0.3193	x*z>y 0.2209		
2 at .60	(0.1298)	(0.0816)		
2 at .30				
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Interaction with formative indicators

Follow a two step construct score procedure.

Step 1: Use the formative indicators in conjunction with PLS to create underlying construct scores for the predictor and moderator variables.

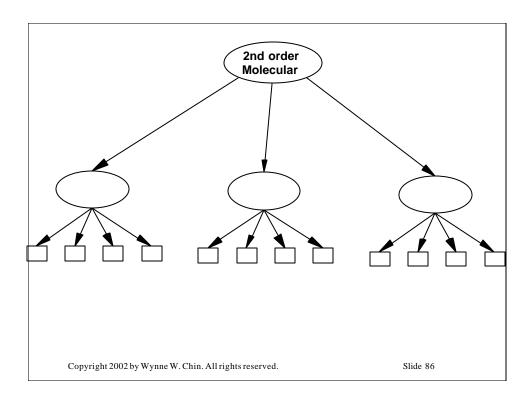
Step 2: Take the single composite scores from PLS to create a single interaction term.

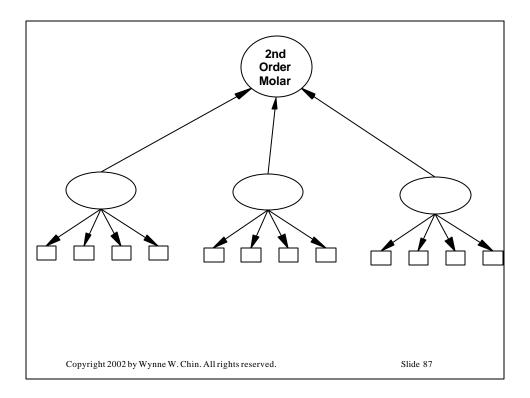
Caveat: This approach has yet to be tested in a Monte Carlo simulation.

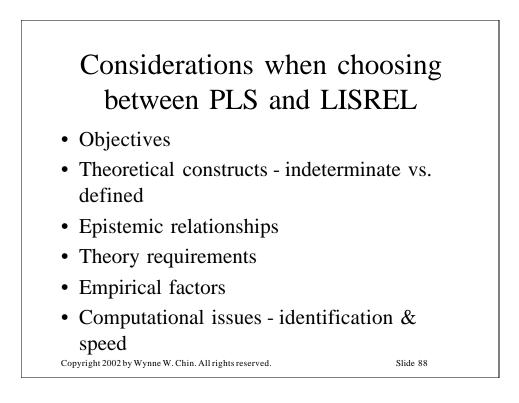
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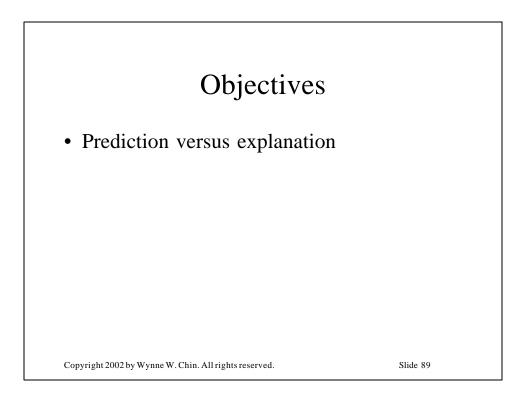
Second Order Factors

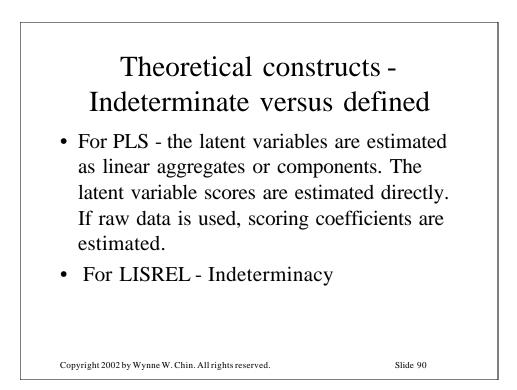
- Second order factors can be approximated using various procedures.
- The method of repeated indicators known as the hierarchical component model suggested by Wold (cf. Lohmöller, 1989, pp. 130-133) is easiest to implement.
- Second order factor is directly measured by observed variables for all the first order factors that are measured with reflective indicators.
- While this approach repeats the number of manifest variables used, the model can be estimated by the standard PLS algorithm.
- This procedure works best with equal numbers of indicators for each construct. Copyright 2002 by Wynne W. Chin. All rights reserved.

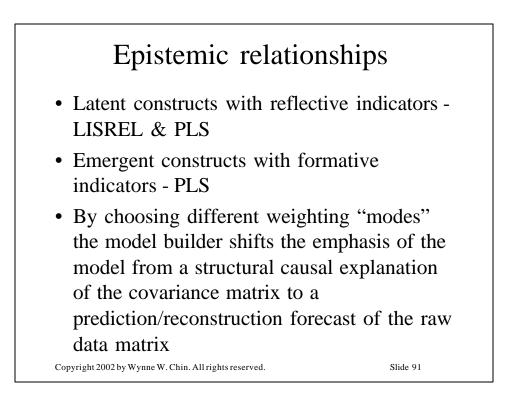


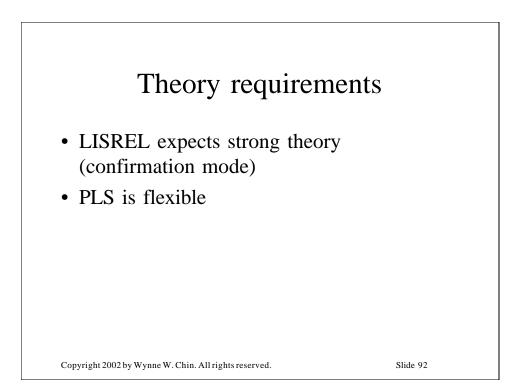


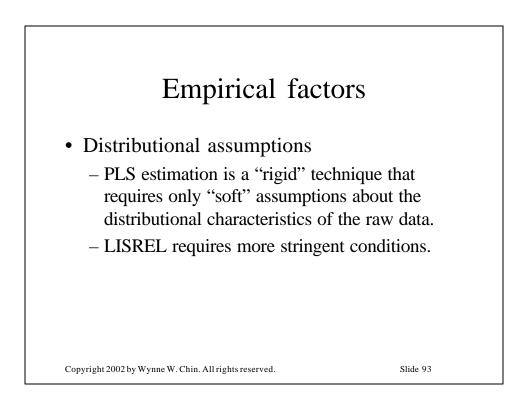


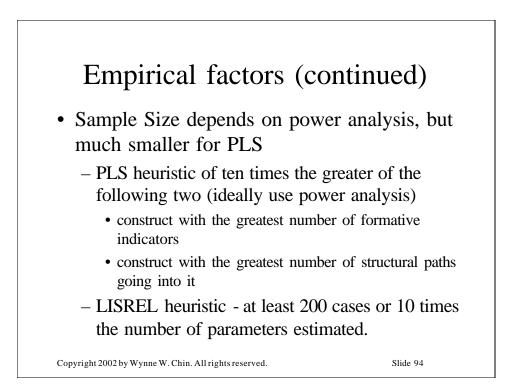


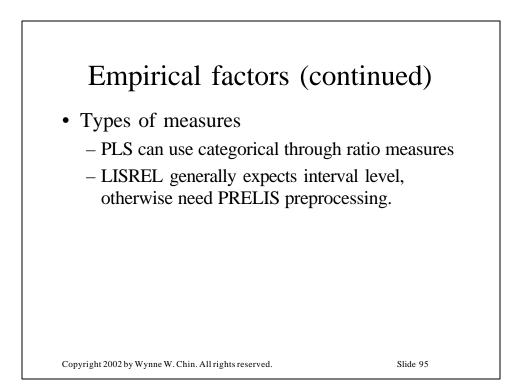


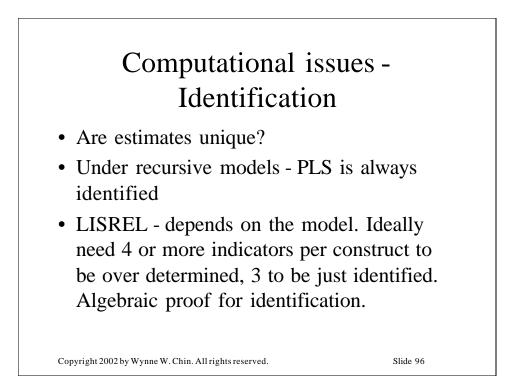


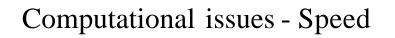












- PLS estimation is fast and avoids the problem of negative variance estimates (i.e., Heywood cases)
- PLS needs less computing time and memory. The PLS-Graph program can handle up to 400 indicators. Models with 50 to 100 are estimated in a matter of seconds.

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SUMMARIZING PLS CBSEM Criterion Objective Prediction oriented Parameter oriented Approach Variance based Covariance based Assumptions Predictor Specification Typically multivariate (non parametric) normal distribution and independent observations (parametric) Parameter Consistent as indicators Consistent estimates and sample size increase (i.e., consistency at large) Latent Variable Explicitly estimated Indeterminate scores

(ref: Chin & Newsted, 1999 In Rick Hoyle (Ed.), Statistical Strategies for Small Sample Research, Sage Publications, pp. 307-341)

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Criterion	PLS	CBSEM
Epistemic relationship between a latent variable and its measures	Can be modeled in either formative or reflective mode	Typically only with reflective indicators
Implications	Optimal for prediction	Optimal for parameter
	accuracy	accuracy
Model	Large complexity (e.g.,	Small to moderate
Complexity	100 constructs and 1000	complexity (e.g., less than
	indicators)	100 indicators)
	Power analysis based on	Ideally based on power
Sample Size	the portion of the model	analysis of specific model
Ĩ	with the largest number	minimal recommendations
	of predictors. Minimal	range from 200 to 800.
	recommendations range	-
	from 30 to 100 cases.	
	•	trategies for Small Sample Researc
Publications, pp. 307-	•	Slide 99

